# White Plains City School District



2022-2023 LRP/BUDGET PLANNING – COMMUNITY INPUT OCTOBER 25, 2021 - 7 PM

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Cycle of Planning & Importance

Review District's Strategic Plan

Economic Status & Outlook

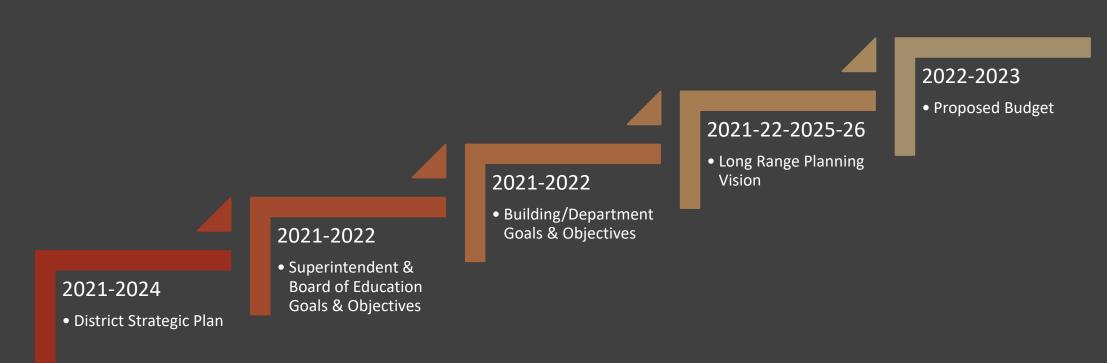
Program Evaluation & Reallocation of Resources

Guiding Principles: Development of Plans

Next Steps



## Cycle of Planning





# Why is Planning Important?





Encourages SDs to be <u>effective & efficient</u> in the management of school resources



Encourages the <u>reallocation of resources</u> to maximize student outcomes

What it does...





Critical to maintaining **sound fiscal health**, while maintaining programs for students



Links to multi-year budgets to show decisions necessary to **maintain programs** and **fiscal stability** over the long-term



Assists administrators & school boards in understanding the <u>long-</u> <u>term impact of decisions</u> made today

### What the Plan includes.....





### Vision:

We aspire to unlock the infinite and unique potential of each student, every day.

### Mission:

Educate and inspire all students, while nurturing their dreams, so they learn continually, think critically, pursue their aspirations and contribute to a diverse and dynamic world.

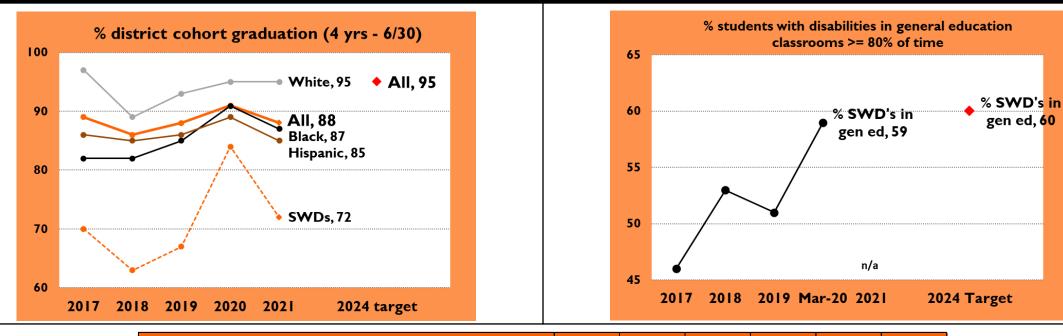
### Core beliefs:

We believe that:

- All people have intrinsic value.
- Celebrating and embracing diversity enrich life.
- All people can learn, grow and contribute.
- Every choice matters, and that people are responsible for their choices.
- Respect, honesty and trust empower.
- When people serve the community, both the individuals and the community benefit.
- High expectations promote high achievement.
- We aspire to unlock the infinite and unique potential of each student, every day ●



#### White Plains Public Schools Performance Trends & 2024 Targets

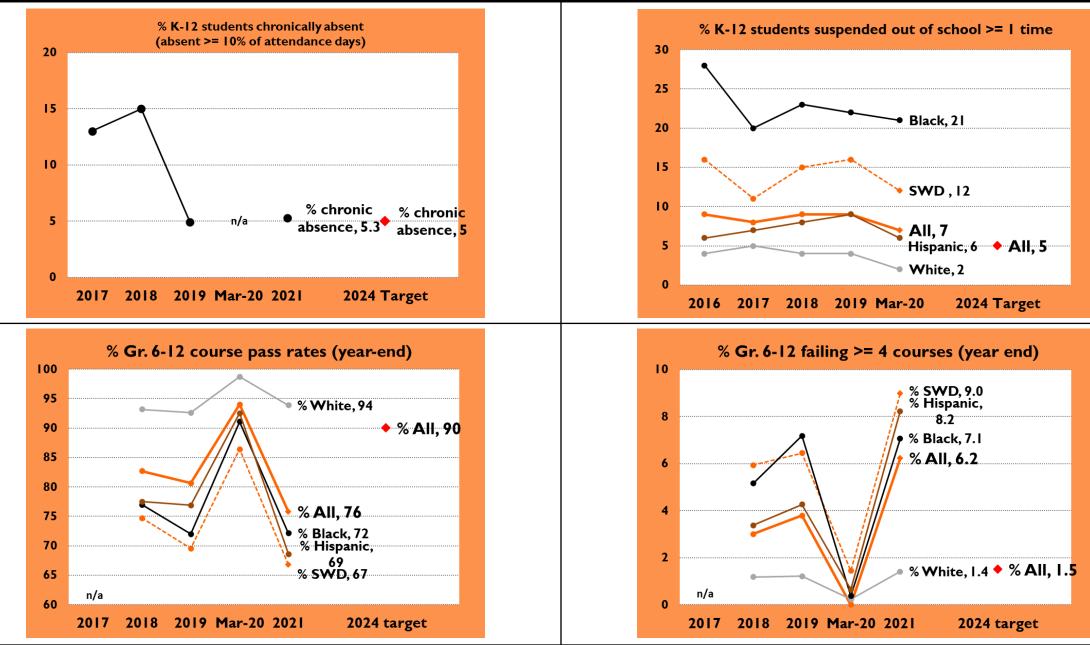


White Plains Senior High: Graduation Rigor	2017	2018	2019	2020	2021	2024 Target
% cohort graduating & achieving >= 1 rigorous outcome below:	-	81	82	85	83	90
% achieving Advanced Designation Diploma	38	38	40	39	45	
% earning Seal of Biliteracy	-	5	8	10	9	
% cohort scoring >= 3 on >= 1 Advanced Placement (AP) exam	-	39	39	36	40	
% cohort earning HS credit for >= 1 dual enrollment course	-	41	44	64	63	
% earning a career & technical education (CTE) endorsement	-	3	4	4	2	
% earning HS credit for >= 1 AP course		52	47	49	54	
% earning Regents diploma and the CDOS credential	-	1	2	1	1	
% earning 3+ credits in Arts or Music	-	26	28	31	28	
% earning 4+ credits in Math	-	62	56	62	63	
% earning 4+ credits in Science	-	75	70	70	71	
% cohort scoring >=3 on the NYSSA	-	5	n/a	0	tbd	

\* A score > 50 means the district is exceeding the average growth of similar students across NYS; a score < 50 means the district is lagging the average growth.



#### White Plains Public Schools Performance Trends & 2024 Targets





#### **Ensure engaging and innovative learning experiences**



- Provide rigorous, engaging, culturally relevant and enriched curriculum that meets the needs of each student and incorporates pandemic-related discoveries and innovations.
- Support the District and Building Equity Committees' continued efforts and recommendations.
- Recruit, hire and retain a highly qualified staff that is diverse, effective and ethnically representative of our school community.

#### **Provide necessary structures and resources**

- Provide and expand support for positive social and emotional learning environments and continue to identify opportunities for growth.
  - Analyze, assess and improve daily attendance and course passing rates; reduce suspension rates.
  - Review and implement a district-wide facilities master plan.

#### **Collaborate with students, families and community**

Support

- Welcome, engage and nurture relationships with our families and community.
- Publicly celebrate and highlight student and district successes.
- Forge and sustain critical partnerships to expand opportunities available for all students.
- Systematize equitable access to information.

<sup>1</sup> District professional development will support our strategies.

• We aspire to unlock the infinite and unique potential of each student, every day •

2008

Great Recession Economic downturn - layoffs

#### 2021-22

\$12.5m Foundation Aid - State has committed to fund amount owed over the next 3 years

\$16m CARES/FEMA/ARP/CRRSA– 1-time only Federal Aid

\$5.2m reduction in tax levy cap

Permanent State Aid Funding

Disappearance of 1-time only Federal Funding

Implementation of Master Facilities Plan- new program

space, increase in facility costs (maintenance, utilities, manpower, etc.)

Economic downturn? • Continued increase in costs?

- Enrollment trending downward?
- Pandemic?

2022-2026

### Economic Status & Outlook

Tax Levy Cap instituted

State Aid -GAP Elimination Adjustment

State reneged on complying with Court Ruling for Foundation Aid

2012

### 5 Years of Savings Returned to Taxpayers:

Reduction in Tax Levy of \$9.5m	Funded \$30m in Capital Projects	Funded \$10.3m in future Debt Service payments	Funded \$13.5m in Tax Certiorari refunds
Early payoff of Technology leases \$300k	Funded \$1.6m in Compensated Absences to employees, per bargaining unit agreements	Funded \$12.5m in 1- time only expenses	Funded \$1m in pension contributions
	RETUR TAXPAYER	DOLLARS NED TO RS OVER 5 7.9M or 39%	

**Reduction in Tax Rate** 

# Continuous Cycle of Improvement

WHAT IS WORKING? WHAT NEEDS MODIFICATION? WHAT SHOULD BE STRATEGICALLY ABANDONED?

# Cycle of Program Review/Evaluation

On-going (can be Regent/SED driven) anchored by a protocol and outcome base

Reviews in Process 2021-22:

- Mathematics Curriculum K-5 Year 4
- Dual Language Program Review Year 4
- Social Studies Curriculum Review K-12 Year 4
- Writing Curriculum Review Year 3
- Physical Education K-12 Year 1
- Science K-5 Year 1
- Science 6-12 Year 1
- Science of Reading K-2 Year 1
- School Lunch Program Year 2
- Facility and Maintenance Program Assessment Year 1
- Community Communications Audit Year 1

Next Steps 2022-23:

- Inclusive Practices Review
- Review Response to Intervention Practices and Protocols



## Guiding Principles: Development of Plans

Protect	Protect Instructional Core
Evaluate	Evaluate Needs vs. Wants
Preserve	Preserve Investments & Prevent Costs
Find	Find Efficiencies and Share Services
Delay	Delay Program Impact
+	
Reduce/Restructure	Reduce/Restructure, Don't Eliminate

Next Steps - LRP

BEDS Day October 6, 2021

Community Input October 25, 2021

LRP due October 29, 2021, from Building Administration/Departments

Financial Plan will be developed based LRP from Buildings/Departments

Presentation of LRP to Finance Committee December 6, 2021

Presentation to LRP Board of Education December 13, 2021

### Next Steps – 2022-23 Budget Development

Budget Materials Distributed October 29, 2021

Budget submissions should reflect approved LRP initiatives

Completed Budget Materials due December 10, 2021

Instructional Budget Presentation to BOE – February 15, 2022

Non-Instructional Presentation to BOE February 28, 2022

Superintendent's Preliminary Budget to Finance Committee March 7, 2022

Superintendent's Preliminary Budget to Board of Education March 14, 2022

# QUESTIONS?